



POST IMPLEMENTATION REVIEW

Northern Ireland Policing Board

PSNI – Clearance Rates
Dungannon and South
Tyrone District Command
Unit Compared to Armagh,
Strabane, East Belfast and
North Belfast DCUs

Final Report – April 2009

ADVISORY



*Northern Ireland Policing Board
Post Implementation Review
Clearance Rates
April 2009*

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Glossary	
BVR	Best Value Review
DCU	District Command Unit
NIPB	Northern Ireland Policing Board
PIP	Performance Improvement Plan
PIR	Post Implementation Review
PSNI	Police Service of Northern Ireland

1 Background and Introduction

The Best Value Review (BVR) of Clearance Rates in Dungannon and South Tyrone DCU compared to Armagh, Strabane, East Belfast and North Belfast DCUs was included in the policing plan 2004-2007 under the Police Service of Northern Ireland (PSNI) Best Value Review Programme 2004-2005 that was agreed by the Northern Ireland Policing Board (NIPB) Audit and Best Value Committee. These DCUs were chosen as they represent a selection of clearance rates in addition to urban and rural regions.

The Best Value Review highlighted that from 2002/2003 to the time of the review, the clearance rates of the Dungannon and South Tyrone DCU were above that of the Rural region and PSNI averages.

2 Review Methodology

2.1.1 Objectives

The objectives of this Post Implementation Review (PIR) are:

- To identify the main drivers for the initial Best Value Review
- To identify and interview the key stakeholders in the review in order to assess progress
- To identify any other pertinent information and documentation which would be useful for this review.

2.1.2 Approach




Following the completion of the Best Value Review a Performance Improvement Plan was developed to allocate responsibility for the implementation of the recommendations. Through the use of the agreed Performance Improvement Plan from the Best Value Review this PIR will:


- Review the progress to date against each outstanding recommendation by interviewing key stakeholders and owners of the recommendations and examining the evidence provided
- Comment on the costs and benefits of the implementation where appropriate.

3 Progress on Recommendations

As a result of the work carried out in delivering the Best Value Review of Clearance Rates 26 recommendations were made in order to deliver continuous improvement. 25 of these recommendations have been implemented/superseded during previous PIRs and the remaining recommendation has been considered as part of this PIR.

A data collection and analysis process was carried out between December 2008 and February 2009. As a result of this it is concluded that this final recommendation has now been implemented.

-  Recommendation not fully implemented, to be carried forward
-  Recommendation superseded by other events
-  Recommendation implement, evidence of improvement found

Rec. No.	Recommendation Description	Management Response	Progress Evidence	Performance Status
16	To improve clearance rates DCU Commanders should consider using officers on recuperative duties to review uncleared crimes.	Accepted	<p>PSNI Officials informed us that officers on recuperative duties in urban areas are now being used to review uncleared crimes and outstanding DNA and finger print hits.</p> <p>Rural districts are using officers on recuperative duties within their Occurrence and Case Management Teams and their teams which investigate crime using the Volume Crime Management Model.</p>	

4 Summary

The introduction of alternative duties for recuperating officers assists the PSNI to utilise their resources more effectively while allowing officers the opportunity to recover fully prior to returning to their normal operational duties. This provides an additional resource while assisting PSNI to investigate and resolve crimes which have not been cleared.

5 Acknowledgement

We would like to thank the staff of the Police Service of Northern Ireland for their assistance in undertaking this review.