



FREEDOM OF INFORMATION REQUEST

Please note the text of this request has been reproduced exactly as received.

FOI Reference number: FOI 14/2025

Date: 11 July 2025

Request.

On the 30th July 2020 [REDACTED] T/Director of Police Administration presented a paper to the Resources Committee of the NIPB.

The purpose of the paper was "To brief members on the implications of the Court of Appeal Judgement and outline impact on Board Business and proposed next steps"

On receipt of this paper the Resources Committee amongst other things agreed to its terms of reference being changed.

1. Could I therefore be supplied with a copy of the Resources Committees Terms of reference before the above Judgement and after the Judgement.
2. Could you also provide the same information as it relates to the following committees
 - [a] Audit and risk committee.
 - [b] Discipline Committee.
 - [c] Partnership Committee.
 - [d] Performance Committee.

If on the other hand the only Committee to have its TOR changed on foot of this Judgement was the Resources Committee then an acknowledgement of that fact will suffice.

3. Could I also be supplied with a copy of all recorded information as in relates to the Impact The McKee Judgement had or is still having on NIPBs day to day business as suggested in the above paper.
4. Could I please be provided with the document that clearly indicates the "live" issues that are still being considered by the Board relating to the impact of the McKee Judgement.
5. New processes were introduced with regard to:
 - [1] initial SMP assessments
 - [2] Initial IMR assessments
 - [3] Reconsiderations.

Could I please be provided with the projected fiscal savings on the public purse by the introduction of these new processes a 1-3 above.

In other words the savings estimated to be achieved in the financial years

2020 - 2021

2021 - 2022

2022 -2023

2023 - 2024

6. Also could I please be provided with the actual savings year on year for the same time period.

Answer:

1. Please find enclosed the Resources Committee Terms of Reference before and after the judgement. Attached at Annex A & B.
2. No other Committee changed their Terms of Reference on foot of the judgement.
3. Following the CCNI Judgement the Resources Committee agreed to undertake the Board's responsibilities in relation to Police Injury and Police Pension Regulations and make recommendations to the Board in respect of pension forfeiture cases with the Terms of Reference for the Committee updated to reflect the agreed new decision-making arrangements. Changes following the CCNI Judgement were administrative in nature, in that following the judgement, Board Officials brought all Selected Medical Practitioner (**SMP**) and Independent Medical Referee (**IMR**) decisions to Resources Committee for approval (at the time) on a monthly basis and results were issued to claimants thereafter. Prior to the judgement SMP and IMR results were issued to claimants after assessment and approved by Resources Committee retrospectively. This was recorded under items numbered 4.1 to 4.3 & 5 of the document enclosed as per question 4.
4. Please find enclosed a redacted copy of the paper title: Implications of McKee & Others v The Charity Commission for Northern Ireland at this date. Attached at Annex C. Where redactions have been made this is because the following exemptions apply.

Section 36 Prejudice to effective conduct of public affairs

The specific sub section being relied on are Section 36 (2) (c) of the Freedom of Information Act 2000.

Section 36 (2) (c) states –

Information to which this section applies is exempt information if in the reasonable opinion of a qualified person disclosure of the information under this Act –
'would otherwise prejudice, or would be likely otherwise to prejudice, the effective conduct of public affairs.'

As this exemption is a qualified exemption the Board has gone on to carry out a public interest test to decide whether the public interest in maintaining the exemption outweighs the public interest in disclosure.

Having conducted the public interest test it is felt that the public interest in engaging the exemption to withhold the information does outweigh the arguments towards disclosure at this point in time. A copy of the public interest test is attached at Annex D.

Section 40 (2) Third Party Personal Information

This personal information is exempt from disclosure to you under section 40(2) by virtue of section 40(3)(a)(i) of the FOIA.

Section 40(2) allows a public authority to withhold information from a response to a request for information under the FOIA when the information requested is personal information relating to someone other than the requester and its disclosure would contravene one of the data protection principles.

The first data protection principle requires personal data to be processed fairly and lawfully. This personal data is exempt from disclosure under section 40(2) of the FOIA as, in our view, it would be unfair to provide it to you, and therefore disclosure would be in contravention of the first principle of the UK General Data Protection Regulation. This is an absolute exemption and there is no requirement to conduct a public interest test.

Section 42 Legal professional privilege

This information is exempt from release under Section 42(1) (Legal Professional Privilege – Advice Privilege) of the Freedom of Information Act 2000. Section 42 of the Act is a qualified exemption and as such has been subject to a ‘Public Interest Test’ a copy of which is attached at Annex E.

5. No fiscal savings were made in light of the change to the administrative process.
6. See response above.

If you have queries about this request or the decision, please contact the Board quoting the reference number above. If you are unhappy with the service you have received and wish to make a complaint or request a review you should contact the Board’s Chief Executive -

Via Email: foi@nipolicingboard.org.uk

Or in writing at the following address:

Northern Ireland Policing Board
James House
Block D
2 – 4 Cromac Avenue
The Gasworks
Belfast
BT7 2JA

You should contact the Board within 40 working days of this response.

If you are not content with the outcome of your complaint, you may apply directly to the Information Commissioner. Generally, the Information Commissioner's Office cannot investigate or make a decision on a case unless you have exhausted the complaints procedure provided by the Board. You should make complaints to the ICO within six weeks of receiving the outcome of an internal review.

The Information Commissioner can be contacted at the following web link –

www.ico.org.uk/foicomplaints

or in writing at:

Information Commissioner's Office
Wycliffe House
Water Lane
Wilmslow
SK9 5AF

Telephone: - 0303 1231114

Email: - ni@ico.org.uk

Please be advised that Policing Board replies under Freedom of Information may be released into the public domain via our website @ www.nipolicingboard.org.uk.

Personal details in respect of your request have, where applicable, been removed to protect confidentiality.

NORTHERN IRELAND POLICING BOARD

TERMS OF REFERENCE OF THE STANDING COMMITTEES OF THE BOARD

January 2019

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NORTHERN IRELAND POLICING BOARD
AUDIT AND RISK ASSURANCE COMMITTEE
TERMS OF REFERENCE

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established an Audit and Risk Assurance Committee (the Committee) to support it in its responsibilities for issues of risk, control, governance and assurance by reviewing the comprehensiveness of the Board and PSNI's governance framework in meeting the Board's and the Accounting Officer's assurance needs and reviewing the reliability and integrity of these assurances, and particularly those in Sections 6.1 and 6.2.
- 1.2 The Committee has been established and functions in accordance with best practice contained in the revised Audit and Risk Assurance Committee (NI) Handbook issued by the Department of Finance in April 2018.
- 1.3 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.4 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Resources.

3 Meetings

- 3.1 The Committee will meet at least 4 times a year; however, the Chair of the Committee may convene additional meetings as deemed necessary. One of these meetings should include a meeting for consideration of the Annual Governance Statement and Remuneration Report and Financial Statements. The Chair of the PSNI Audit and Risk Assurance Committee will be invited to a meeting once a year to discuss matters arising from the Committee.
- 3.2 A minimum of 3 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Accounting Officer, the Director of Resources, the Finance Manager, the Chief Audit Executive of the Internal Audit provider, a representative of External Audit, the Specialist Accountant advisor and an observer from the Department of Justice.
- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or advisors to attend to assist it with its discussions on any particular matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Access

- 4.1 The Chief Audit Executive of the Internal Audit provider and the NIAO/External Audit representative will have free and confidential access to the Chair of the Committee.

5 Reporting

- 5.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.

- 5.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 5.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

6 Responsibilities

6.1 Board

The Committee will advise the Board and Accounting Officer on:

- Strategic processes for risk, control and governance and the Governance Statement and assurances relating to the risk management framework and processes and corporate governance requirements for the organisation.
- Accounting policies, the financial statements, Remuneration Report, including the process for review of the accounts prior to submission for audit, levels of error identified, and Management's letter of representation to the external auditors.
- Planned activity and results of both Internal and External Audit.
- Adequacy of management response to issues identified by audit activity, including External Audit's Report to those charged with Governance.
- External Audit Annual Strategy and the Internal Audit Strategy and Internal Audit Annual Plans.
- Accounting Officer's 6-monthly Stewardship Statement.
- Audit & Risk Management Committee Annual Report.
- Review of the Board's Gifts and Hospitality Register.
- Monitoring Directly Awarded Contracts in respect of the Board.
- Anti-fraud policies and whistle-blowing processes.

6.2 PSNI

In respect of PSNI, the Committee will:

- Ensure attendance by a Board representative¹ at PSNI Audit and Risk Assurance Committee meetings.
- Be provided with all PSNI Audit and Risk Assurance Committee papers and minutes;
- Require input on occasion² from the PSNI Audit and Risk Assurance Committee to the Board's own Audit and Risk Assurance Committee; and
- Review the PSNI's Audit and Risk Assurance Committee terms of reference and be notified by PSNI of any subsequent changes.

6.3 Delegated Matters

The Committee has delegated authority to act for the Board in respect of the following matters:

- To approve the annual Internal Audit programme for the Board.

7 Rights

The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

8 Information Requirements

8.1 For each routine meeting the Committee will be provided with:

- Risk
A report summarising any significant changes to the strategic risks and a copy of the Corporate Risk Register.
- Internal Audit
A progress report from the Chief Audit Executive of the Internal Audit provider summarising:

¹ Chief Executive

² Twice yearly, unless decided otherwise by the Board ARAC

- work performed (and a comparison with work planned);
 - key issues emerging from Internal Audit work;
 - management response to Audit recommendations;
 - changes to the Annual Audit Plan; and
 - any resourcing issues affecting the delivery of Internal Audit objectives.
-
- External Audit
A progress report from the External Audit representative(s), summarising work done and emerging findings.
 - PSNI Audit and Risk Assurance Committee
A report on the latest Committee meeting(s) including, where appropriate:
 - Risk Management;
 - Directly Awarded Contracts;
 - Suspected/Actual Frauds;
 - Internal Audit Reports and Recommendations;
 - External Audit Reports and Recommendations;
 - Year End Financial Reports; and
 - Governance Statements.

8.2 As appropriate, or upon the Committee's request, the Committee will be provided with:

- The draft Governance Statement and Annual Accounts;
- A report on any changes to accounting policies;
- Internal Audit's Annual Assurance Statement;
- Proposals for the Terms of Reference of Internal Audit;
- The Internal Audit Strategy and Audit Plans;
- Quality Assurance reports on the Internal Audit function;
- The External Audit strategy;
- External Audit's Report to those Charged with Governance;
- A report on any proposals to tender for audit functions;
- Fraud Reports;

- Dear Accounting Officer (DAO) letters and Public Accounts Committee (PAC) Reports;
- The Risk Management Strategy;
- Direct Award Contracts within the Board; and
- Board Members' and Staff Gifts and Hospitality Register.

9 Evaluation of Performance

- 9.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

PARTNERSHIP COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established a Partnership Committee (the Committee) to support it in its statutory responsibilities for Partnership working, including: Policing and Community Safety Partnerships (PCSPs), oversight of the PSNI Policing with the Community Strategy, strategic engagement and community consultation, particularly those at 5.1.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Partnership.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.

- 3.3 Committee meetings will normally be attended by the Chief Executive and the Director of Partnership.
- 3.4 The Committee may ask any other officials of the organisation (Board, PSNI or PCSP) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend, but who are not Members, to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up to date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will normally take the form of the Committee's minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

5 Responsibilities

- 5.1 The Committee will:

PSNI Governance and General Matters

- Monitor police performance against the measures/indicators specific to the committee in the Annual Policing / Performance plan(s) and support the Board in holding the Chief Constable to account for delivery of the Plan.
- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.

- Monitor progress in embedding a Policing with the Community culture within PSNI.
- Monitor the development and administration of the Police Property Fund
- Monitor the implementation of the Cross Border Policing Strategy.

Policing and Community Safety Partnerships (PCSPs)

- Annually monitor, support and evaluate the effectiveness of PCSPs and report to the Board.
- Monitor the Reconstitution of PCSPs (usually every four years) and make recommendations to the Board concerning the appointment/removal of independent PCSP members as necessary.
- Nominate Members to become Joint Committee members to manage in partnership with the Department of Justice, the Policing and Community Safety Partnership programme.
- Monitor the work of the Policing Committees of the PCSPs.

Communications

- Monitor the Board's communications activity.
- Monitor PSNI communication plans and activity.

Engagement

- Develop, implement and monitor an Engagement Strategy for the Board that supports confidence and co-operation of the public with the police.
- Develop, implement and monitor activities which secure community involvement in policing, including community consultation activities.
- Monitor and promote the Independent Custody Visitors Scheme (ICV) and the Independent Community Observer Scheme (ICO).

6. Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

7. Information requirements

- 7.1 As appropriate, the Committee will be provided with:

- Progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
- Policing & Community Safety Partnerships (PCSPs);
- The Board's Engagement Strategy;
- Information on the embedding of a PSNI Policing with the Community culture (PWC);
- The Board's Communications programme;
- The ICV and ICO Schemes; and
- The Police Property Fund.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

PERFORMANCE COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Performance Committee (the Committee) to support it in its responsibilities for issues related to PSNI operational performance to include performance against the Policing Plan measures specific to the committee, Human Rights compliance and the Professional Standards of Police Officers. The committee will also oversee the exercise of the functions of the National Crime Agency (NCA) in Northern Ireland.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Performance.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.

- 3.3 Committee meetings will normally be attended by the Chief Executive, the Director of Performance and the Board's Human Rights Advisor.
- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

5 Responsibilities

- 5.1 The Committee will:

Governance and General Matters

- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.
- Monitor police performance against the measures/indicators specific to the committee in the Annual Policing / Performance plan and support the Board in holding the Chief Constable to account for delivery of the Plan.

Other Police Performance

- Keep under review the outcome of external inspections/research or reviews of PSNI performance in the core policing functions of preventing and detecting crime;
- Monitor the implementation of recommendations from PSNI oversight bodies in respect of police performance, practice and policy;
- Consider reports from Independent Reviewers in respect of PSNI use of powers in the Terrorist Act 2000 (TACT) and the Justice & Security (NI) Act 2007(JSA);
- Monitor the work of PSNI Legacy Investigation Branch.

Human Rights

- Monitor PSNI compliance with the Human Rights Act 1998;
- Produce an annual report on PSNI compliance with the Human Rights Act 1998 and consider and make recommendations to the Board in respect thereof;
- Consider the Board's human rights thematic reports and make recommendations to the Board in respect thereof;
- Monitor the implementation of recommendations from the Board's Human Rights Reports.

Police Professional Standards

- Revise the Code of Ethics for Police Officers and make recommendations to the Board in respect of the publication thereof;
- Assess the effectiveness of the Code of Ethics;
- Monitor trends and patterns in complaints against PSNI;
- Keep under review the outcome of disciplinary procedures;
- Consider investigation reports of the Police Ombudsman and liaise with the Police Ombudsman in relation to policy and practice;
- Keep under review the outcome of Police Appeal Tribunals;
- Consider appeals on PSNI Officer Business Interests.

National Crime Agency

- Lead on the Board's oversight responsibilities with regard to the operation of the National Crime Agency (NCA) in Northern Ireland;

- Consider any changes to the Memorandum of Understanding between the Board and the NCA and make recommendations to the Board in respect thereof.

6 Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation subject to budgets agreed by the Board.

7 Information requirements

- 7.1 As appropriate, the Committee will be provided with:
- Reports on progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
 - Reports from police oversight bodies and relevant research reports;
 - Reports from the Independent Reviewers of TACT and JSA;
 - Update reports from the Human Rights Advisor;
 - Progress updates on Human Rights Advisor recommendations;
 - Information from the Office of the Police Ombudsman;
 - Information from PSNI Discipline Branch; and
 - Information from NCA.
 - Information from PSNI in respect of the areas within the Human Rights Monitoring Framework.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

RESOURCES COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Resources Committee (the Committee) to support it in its responsibilities for all issues related to Finance, Human Resources (including Pensions and Injury on Duty Awards), Land and Property, Information Technology and Equality in the PSNI, and particularly those at Section 5.1 and 5.2.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Resources.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.

- 3.3 Committee meetings will normally be attended by the Chief Executive, the Director of Resources and the Finance Manager.
- 3.4 The Committee may ask any other officials, (Board or PSNI) or Advisors to attend and to assist it with its discussions on any specific matter. In particular, the PSNI's Senior Officers will be expected to be available for each meeting.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion on particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has undertaken during the year.

5 Responsibilities

5.1 PSNI

The Committee will:

Governance and General Matters

- Monitor police performance against the measures/indicators specific to the committee in the Annual Policing / Performance plan and support the Board in holding the Chief Constable to account for delivery of the Plan.

- Keep informed and as appropriate approve PSNI strategies relevant to the work of the Committee³.
- Oversee and report to the Board on the functions performed by the Chief Constable on behalf of the Board namely:
 - Directing and controlling Police staff;
 - Providing and maintaining buildings and equipment for police purposes;
 - Keeping proper accounts and related records; and
 - Preparing and submitting an annual statement of accounts in relation to amounts put at his/her disposal.

Financial Management

- Make a recommendation to the Board regarding approval of the PSNI budget for the financial year.
- Monitor the effectiveness of the PSNI's strategic financial planning process including monitoring and scrutiny of management accounts, the budget and forward financial forecasts.
- Consider and approve expenditure above delegated limits and novel, contentious or repercussive proposals.
- Consider and approve issues relating to borrowing, gifts made, write-offs, losses and other special payments.
- Monitor and consider as appropriate compensation claims made against the Chief Constable.

Estates

- Monitor and review the PSNI's Estate strategy and recommend to the Board acquisition and disposal of land and property.

Human Resources

- Monitor and report to the Board on trends and patterns in the recruitment of police and police support staff; and assess the effectiveness of measures taken to ensure that membership of the police service and the police support staff is representative of the community.
- Undertake the Board's responsibilities in relation to the secondment of PSNI officers up to and including the rank of Chief Superintendent.

³ The relevant PSNI enabling strategies include Estates, Transport, Digital Policing, Finance, Procurement , People, Training and Development, Leadership and Health and Safety.

- Exercise strategic oversight of equality and diversity and monitor the implementation of Section 75 within PSNI.
- Approve Special Purchase of Evacuated Dwellings (SPED) and relocation expenses for PSNI officers and staff.
- Undertake the Board's responsibilities in relation to police pay, allowances and conditions of service and provide a recommendation to the Board on input to the Police Remuneration and Review Body (PRRB) annual review of pay for police officers.

Police Training

- Advise the Board as appropriate on the facilities and provision of both pre-service and in-service training and development for police officers and staff, and oversee quality standards.
- Monitor the provision of continuous professional development and the opportunities for career development of all police officers and staff.

5.2 **Board**

The Committee will:

Governance and General Matters

- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.
- Receive reports on appropriate legal issues pertaining to the Board.
- Undertake the Board's responsibilities under Police and Police Pension Regulations⁴ and make recommendations to the Board in respect of pension forfeiture cases.

Financial Management

- Make a recommendation to the Board regarding approval of the Board budget for the financial year.
- Scrutinise the Board financial performance, including monitoring and scrutiny of management accounts, the budget and forward financial forecasts.

⁴ Management of the day to day workload and casework in accordance with the suite of Regulations is delegated to Police Administration Branch which provides quarterly reports and metrics for the Committee's information.

- Consider and approve expenditure above delegated limits and novel, contentious or repercussive proposals.
- Consider and approve issues relating to borrowing, gifts made, write-offs, losses and other special payments.
- Monitor and consider as appropriate compensation claims made against the Board.

Estates

- Advise the Board on the future accommodation for the Northern Ireland Policing Board.

Human Resources

- To consider the composition of the PSNI Senior Officer and staff equivalent positions and make recommendations in respect thereof;
- Exercise strategic oversight of equality and diversity and monitor the implementation of Section 75 within the Board.

6 Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

7 Information requirements

- 7.1 For each routine meeting the Committee will be provided with a:

- Board Finance Report; and
- PSNI Finance Report.

- 7.2 As appropriate, the Committee will be provided with:

- Reports on progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
- External Auditor Reports to those Charged with Governance;
- Reports on Direct Award Contracts;

- Reports on Human Resources issues; and
- Other Reports relating to the Responsibilities in paragraph 5.1. and 5.2.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

SPECIAL PURPOSES COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established a Special Purposes Committee (the Committee) to receive confidential briefings for the purpose of monitoring the PSNI in accordance with the statutory functions of the Board set out in Sections 59⁵ and 60⁶ of the Police (Northern Ireland) Act 2000, and particularly those at Section 5.1.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 The Committee is comprised of the Board Chair, Vice-Chair and Chairs of each of the Board's Committees. Details of Membership can be found on the Board website.
- 2.2 Members of the Committee are normally appointed for the period of their appointment to the Board.
- 2.3 The Committee will be provided with a secretariat function by the Chief Executive.

⁵ General duty of Chief Constable to report to Board – link to legislation below:
<https://www.legislation.gov.uk/ukpga/2000/32/section/59>

⁶ Inquiry by Board following report by Chief Constable – link to legislation below:
<https://www.legislation.gov.uk/ukpga/2000/32/section/60>

3 Meetings

- 3.1 The Committee will meet as and when required with the agreement of the Chair.
- 3.2 A minimum of 3 Members of the Group will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive.
- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.

4 Reporting

- 4.1 The Committee will keep the Board informed through briefings from the Chair.

5 Responsibilities

- 5.1 The Committee will:
 - receive sensitive information following a section 59 request from the Board; (Information which if disclosed would be likely to put an individual in danger; information which ought not to be disclosed on grounds of national security; information which is sensitive personnel information; or information which if disclosed would, or would be likely to, prejudice proceedings which have been commenced in a court of law);
 - receive information where the Chief Constable has been directed to provide such information by the Secretary of State/Justice Minister; or
 - receive information from a person conducting an inquiry under section 60 should they have advised the Board that they have received certain sensitive

information⁷ from the Chief Constable that they wish to share with a Special Purposes Committee⁸.

6 Information requirements

- 6.1 For each meeting the Committee will be provided with any papers relevant to the agenda of the meeting.

7 Confidentiality

- 7.1 Any confidential information provided to the Committee by the Chief Constable or by any other person must not be disclosed beyond Members of the Committee and staff of the Board who provide services to the Committee; to do so is an offence.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

⁷ As above

⁸ The Board can only have one Special Purposes Committee.

NORTHERN IRELAND POLICING BOARD

CHAIR'S ADVISORY GROUP

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Chair's Advisory Group (the Group) to provide advice to the Board Chair and to discuss urgent issues which may arise between Board meetings.
- 1.2 The Terms of Reference for the Group are approved by the Board.

2 Membership

- 2.1 The Group is comprised of the Board Chair, Vice-Chair and Chairs of each of the Board's Committees.
- 2.2 Members of the Group are normally appointed for the period of their appointment as Committee Chairs.
- 2.3 The Board Chair will chair meetings of the Group.
- 2.4 The Group will be provided with a secretarial function by the Chief Executive.

3 Meetings

- 3.1 The Board Chair will arrange meetings of the Group as and when required.
- 3.2 The Group may ask any other officials of the Board or PSNI to attend to assist it with discussions on any specific matter.
- 3.3 The Group may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.

4 Reporting

4.1 The Chair will update all Board Members as and when required.

5 Responsibilities

5.1 The Group will:

- provide advice to the Board Chair as required; and
- discuss and advise the Chair on urgent issues which may arise between Board meetings.

LIST OF ABBREVIATIONS

ARAC	Audit and Risk Assurance Committee
Board	Northern Ireland Policing Board
DAO	Dear Accounting Officer
ICO	Independent Community Observers
ICV	Independent Custody Visitors
JSA	Justice and Security (NI) Act 2007
MSFM	Management Statement and Financial Memorandum
NCA	National Crime Agency
NIAO	Northern Ireland Audit Office
PAC	Public Accounts Committee
PCSPs	Policing and Community Safety Partnerships
PRRB	Police Remuneration and Review Body
PSNI	Police Service of Northern Ireland
PSNI ARAC	PSNI Audit and Risk Assurance Committee
PWC	Policing with the Community
SPED	Special Purchase of Evacuated Dwellings
TACT	Terrorist Act 2000

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DOCUMENT TITLE

**Northern Ireland Policing Board Terms of Reference of
the Standing Committees of the Board**

ONLINE FORMAT

This document is available in PDF format from our website.
This document may also be made available upon request in
alternative formats or languages. Requests should be made
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NORTHERN IRELAND POLICING BOARD

TERMS OF REFERENCE OF THE STANDING COMMITTEES OF THE BOARD

NORTHERN IRELAND POLICING BOARD

STANDING COMMITTEES

TERMS OF REFERENCE

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1. INTRODUCTION

The Northern Ireland Policing Board (the Board) is an independent public body made up of 10 Political and 9 Independent Members established to ensure for all the people of Northern Ireland an effective, efficient, impartial, representative and accountable police service which will secure the confidence of the whole community, by reducing crime and the fear of crime.

The Board is responsible for overseeing all aspects of policing. In addition to monthly meetings, the Policing Board has five Committees to take forward detailed scrutiny of the work of the Police Service of Northern Ireland (PSNI) and fulfil its range of legislative duties.

These are:

- Audit and Risk Assurance Committee
- Discipline Committee
- Partnership Committee
- Performance Committee
- Resources Committee

The Board's Standing Orders ([Policing Board Standing Orders | Northern Ireland Policing Board \(nipo.org.uk\)](https://nipo.org.uk/standing-orders)) also provides for a Special Purposes Committee and a Chair's Advisory Group to be convened as required. The main responsibilities of each of these Committee's and the Chair's Advisory Group are outlined in this Terms of Reference.

Details of discussions and decisions taken by the Board's Committees are routinely published on the Board's website ([Board Minutes | Northern Ireland Policing Board \(nipo.org.uk\)](https://nipo.org.uk/board-minutes)).

NORTHERN IRELAND POLICING BOARD

PERFORMANCE COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Performance Committee (the Committee) to support it in its responsibilities for issues related to PSNI operational performance to include performance against the Policing Plan measures specific to the committee, Human Rights compliance and the Professional Standards of Police Officers. The committee will also oversee the exercise of the functions of the National Crime Agency (NCA) in Northern Ireland.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Performance.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive, the Director of Performance and the Board's Human Rights Advisor.

- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

5 Responsibilities

- 5.1 The overarching Strategic Objective of the Performance Committee is:

To monitor Police Performance against the Measures identified within the Policing Plan and PSNI's compliance with the Human Rights Act 1998. PSNI's performance will also be measured in relation to Professional Standards and against reports from other oversight bodies and scrutiny organisations.

- 5.2 The Committee will:

Governance and General Matters

- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.

- Monitor police performance against the measures/indicators specific to the committee in the Annual Policing / Performance plan and support the Board in holding the Chief Constable to account for delivery of the Plan.

Other Police Performance

- Keep under review the outcome of external inspections/research or reviews of PSNI performance in the core policing functions of preventing and detecting crime;
- Monitor the implementation of recommendations from PSNI oversight bodies in respect of police performance, practice and policy;
- Consider reports from Independent Reviewers in respect of PSNI use of powers in the Terrorist Act 2000 (TACT) and the Justice & Security (NI) Act 2007(JSA);
- Monitor the work of PSNI Legacy Investigation Branch.

Human Rights

- Monitor PSNI compliance with the Human Rights Act 1998;
- Produce an annual report on PSNI compliance with the Human Rights Act 1998 and consider and make recommendations to the Board in respect thereof;
- Consider the Board's human rights thematic reports and make recommendations to the Board in respect thereof;
- Monitor the implementation of recommendations from the Board's Human Rights Reports.

Police Professional Standards

- Revise the Code of Ethics for Police Officers and make recommendations to the Board in respect of the publication thereof;
- Assess the effectiveness of the Code of Ethics;
- Monitor trends and patterns in complaints against PSNI;
- Keep under review the outcome of disciplinary procedures;
- Consider investigation reports of the Police Ombudsman and liaise with the Police Ombudsman in relation to policy and practice;
- Keep under review the outcome of Police Appeal Tribunals;
- Consider appeals on PSNI Officer Business Interests.

National Crime Agency

- Lead on the Board's oversight responsibilities with regard to the operation of the National Crime Agency (NCA) in Northern Ireland;
- Consider any changes to the Memorandum of Understanding between the Board and the NCA and make recommendations to the Board in respect thereof.

6 Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation subject to budgets agreed by the Board.

7 Information requirements

- 7.1 As appropriate, the Committee will be provided with:
- Reports on progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
 - Reports from police oversight bodies and relevant research reports;
 - Reports from the Independent Reviewers of TACT and JSA;
 - Update reports from the Human Rights Advisor;
 - Progress updates on Human Rights Advisor recommendations;
 - Information from the Office of the Police Ombudsman;
 - Information from PSNI Discipline Branch; and
 - Information from NCA.
 - Information from PSNI in respect of the areas within the Human Rights Monitoring Framework.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis through consideration of its Annual Committee Report. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

RESOURCES COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Resources Committee (the Committee) to support it in fulfilling its legislative and oversight responsibilities for all issues related to Finance, Human Resources (including Representativeness, Pensions and Injury on Duty Awards), Land and Property, Information Technology and Equality in the PSNI, and particularly those at Section 5.1 and 5.2.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Resources.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive, the Director of Resources and the Finance Manager.
- 3.4 The Committee may ask any other officials, (Board or PSNI) or Advisors to attend and to assist it with its discussions on any specific matter. In particular, the PSNI's Senior Officers will be expected to be available for each meeting.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion on particular matters.

- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has undertaken during the year.

5 Responsibilities

5.1 Strategic Objective of the Committee

To monitor resourcing plans for the PSNI, advocating on issues which support policing including transformational change and delivery of a representative service; and to deliver independent, fair and transparent processes in line with Police Pension, Injury Benefit and Appeals legislation. The Committee also has responsibility for oversight and approval of the Board's financial management.

The Committee will:

5.2 Governance and General Matters

- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.
- Monitor police performance against the measures/indicators specific to the committee in the Policing Plan and Annual Performance plan and support the Board in holding the Chief Constable to account for delivery of the Plans.
- Monitor and, approve as appropriate, PSNI strategies relevant to the work of the Committee

5.3 Financial Management

- Oversee and report to the Board on the functions performed by the Chief Constable on behalf of the Board¹ namely:
 - Keeping proper accounts and related records; and
 - Preparing and submitting an annual statement of accounts in relation to amounts put at his/her disposal.
- Make a recommendation to the Board regarding approval of the PSNI and Board's budget for the financial year.
- Monitor the effectiveness of the PSNI's strategic financial planning process including monitoring and scrutiny of management accounts, the budget and forward financial forecasts.
- Monitor the Board's financial performance, including scrutiny of management accounts, the budget and forward financial planning.
- Consider and approve expenditure above delegated limits and novel, contentious or repercussive proposals in respect of PSNI and the Board and make a recommendation to the Board accordingly.
- Consider and approve issues relating to borrowing, gifts made, write-offs, losses and other special payments in respect of PSNI and the Board and make a recommendations to the Board accordingly.
- Monitor and consider compensation claims made against the Chief Constable.
- Consider and approve expenditure above delegate limits in respect of compensation claims against the Chief Constable and make a recommendation to the Board accordingly.

¹ Statutory requirement outlined in the Police (NI) Act 2000

- Consider and approve expenditure in respect of compensation and other legal cases against the Board and make a recommendation to the Board accordingly.
- Monitor, review and, if appropriate, approve any Finance or associated Strategies.²

5.4 Estates

- Oversee functions performed by the Chief Constable on behalf of the Board namely - Providing and maintaining buildings and equipment for police purposes.
- Monitor, review and approve, the PSNI's Estate and any associated strategies.
- Consider and recommend to the Board acquisition, vesting and disposal of land and property.
- Monitor, review and, if appropriate, approve all strategies relating to police equipment.³

5.5 Human Resources

- Oversee the functions performed by the Chief Constable on behalf of the Board namely - Directing and controlling Police staff.
- Monitor trends and patterns in the recruitment of police and police support staff.
- Assess the effectiveness of measures taken to ensure that membership of the police service and the police support staff is representative of the community.
- Monitor the representativeness and composition of the PSNI Senior Officer and staff equivalent positions and assess the effectiveness of measures taken to address underrepresentation in the Senior Management Team

² e.g. Capital and Procurement

³ E.g. Transport and Information Technology

- Undertake the Board's responsibilities in relation to the provision of advice and assistance to international organisations etc. by PSNI officers and staff up to and including the rank of Chief Superintendent.
- Exercise strategic oversight of equality and diversity and monitor the implementation of Section 75 within PSNI and the Board.
- Consider the approval of payment for accommodation and, if necessary, storage costs for PSNI Officers and Staff under the PSNI/DoJ Assisted Removals Scheme should there be a requirement for such provision beyond the 26 week limit.
- Undertake the Board's responsibilities in relation to police pay, allowances and conditions of service and provide a recommendation to the Board on input to the Police Remuneration and Review Body (PRRB) annual review of pay for police officers.
- Undertake the Board's responsibilities under Police and Police Pension Regulations.
- Make recommendations to the Board in respect of pension forfeiture cases.
- Monitor, review and approve the PSNI People and associated Human Resources strategies⁴.

5.6 Police Training

- Advise the Board as appropriate on the facilities and provision of both pre-service and in-service training and development for police officers and staff, and oversee quality standards.

⁴ e.g. Health & Wellbeing, Training, Leadership and Equality & Diversity.

- Monitor the provision of continuous professional development and the opportunities for career development of all police officers and staff.

6 Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

7 Information requirements

- 7.1 For each routine meeting the Committee will be provided with a:

- Board Finance Report; and
- PSNI Finance Report.

- 7.2 As appropriate, the Committee will be provided with:

- Reports on progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
- External Auditor Reports to those Charged with Governance;
- Reports on Direct Award Contracts;
- Reports on Human Resources issues; and
- Other Reports relating to the Responsibilities in paragraph 5.1. and 5.2.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

**NORTHERN IRELAND POLICING BOARD
PARTNERSHIP COMMITTEE
TERMS OF REFERENCE**

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established a Partnership Committee (the Committee) to support it in its statutory responsibilities for Partnership working, including: Policing and Community Safety Partnerships (PCSPs), implementation of the Police Property Fund, oversight of the PSNI Policing with the Community Strategy, Board and PSNI communications activity, strategic engagement and community consultation, particularly those at 5.1.
- 1.2 The overarching strategic objective of Partnership Committee is to promote understanding of the role of the Board and to inform, monitor and evaluate the effectiveness of local policing and accountability arrangements. including through effective advocacy, engagement, and outreach.
- 1.3 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.4 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Boards website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Partnership.

3 Meetings

- 3.1 The Committee will meet every month unless otherwise agreed; however, the Chair of the Committee may convene additional meetings as deemed necessary.

- 3.2 A minimum of 5 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive and the Director of Partnership.
- 3.4 The Committee may ask any other officials of the organisation (Board, PSNI or PCSP) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend, but who are not Members, to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Reporting

- 4.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up to date with the work of the Committee.
- 4.2 The Committee Chair will formally report back to the Board after each meeting. This report will normally take the form of the Committee's minutes and will clearly communicate the Committee's advice and recommendations to the Board.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

5 Responsibilities

- 5.1 The Committee will:

PSNI Governance and General Matters

- Monitor police performance against the measures/indicators specific to the committee in the Annual Policing / Performance plan(s) and support the Board in holding the Chief Constable to account for delivery of the Plan.
- Review policies and procedures pertinent to the Committee's Terms of Reference and make recommendations to the Board in respect thereof.
- Monitor progress in embedding a Policing with the Community culture within PSNI including through the relevant Policing Plan Measure(s).

- Monitor the development and administration of the Police Property Fund
- Monitor the implementation of the Cross Border Policing strategy activities.

Policing and Community Safety Partnerships (PCSPs)

- Annually monitor, support and evaluate the effectiveness of PCSPs and report to the Board.
- Attend PCSP and Policing Committee meetings to provide support and enable greater insight into delivery of Action Plans.
- Monitor the Reconstitution of PCSPs (usually every four years) and make recommendations to the Board concerning the appointment/removal of independent PCSP members as necessary.
- Nominate Members to become Joint Committee members to manage in partnership with the Department of Justice, the Policing and Community Safety Partnership programme.
- Delegate authority to the Joint Committee Members in a dynamic fashion in advance of Joint Committee meetings, depending on the issue.
- Monitor the work of the Policing Committees of the PCSPs and the delivery of Strategic Priority 3 of the PCSP Action Plans.
- Contribute to the Strategic direction of PCSPs utilising the Committee's nominated Joint Committee Members and through Committee consideration of relevant items for discussion.

Communications

- Monitor the Board's communications activity.
- Monitor PSNI communication plans and activity.

Engagement

- Monitor the delivery of an Annual Programme of Work to support the Board's Engagement Strategy that supports confidence and co-operation of the public with the police, including community consultation activities, and through participation, contribute to the delivery of the Annual Programme of Work to support the Board's Engagement Strategy.
- Develop, implement and monitor activities which secure community involvement in policing, including community consultation activities.

- Manage and promote the Independent Custody Visitors Scheme (ICV) and the Independent Community Observer Scheme (ICO).

6. Rights

6.1 The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

7. Information requirements

7.1 As appropriate, the Committee will be provided with:

- Progress against the specific measures / indicators relating to the committee in the Policing / Performance Plan;
- Updates on delivery by Policing & Community Safety Partnerships (PCSPs)
- Joint Committee business updates and sight of Joint Committee meeting agenda ahead of Joint Committee meetings. In addition, items that are likely to need more in-depth discussion will be flagged up in advance in a timely fashion.
- The Board's Engagement Strategy;
- Information on the embedding of a PSNI Policing with the Community culture (PWC);
- The Board's Communications programme;
- The ICV and ICO Schemes; and
- Updates on the implementation of the Police Property Fund.

8 Evaluation of Performance

8.1 The Committee will assess its own effectiveness on an annual basis through consideration of its Annual Committee Report. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD
AUDIT AND RISK ASSURANCE COMMITTEE
TERMS OF REFERENCE

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established an Audit and Risk Assurance Committee (the Committee) to support it in its responsibilities for issues of risk, control, governance, and assurance by reviewing the comprehensiveness of the Board and PSNI's governance framework in meeting the Board's and the Accounting Officer's assurance needs and reviewing the reliability and integrity of these assurances, and particularly those in Sections 6.1 and 6.2.
- 1.2 The Committee has been established and functions in accordance with best practice contained in the revised Audit and Risk Assurance Committee (NI) Handbook issued by the Department of Finance in April 2018.
- 1.3 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.4 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of Membership can be found on the Board's website.
- 2.2 The Committee will be provided with a secretarial function by the Director of Resources.

3 Meetings

- 3.1 The Committee will meet at least 4 times a year; however, the Chair of the Committee may convene additional meetings as deemed necessary. One of these meetings should include a meeting for consideration of the Annual Governance Statement and Remuneration Report

and Financial Statements. The Chair of the PSNI Audit and Risk Assurance Committee will be invited to a meeting once a year to discuss matters arising from the Committee.

- 3.2 A minimum of 3 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Accounting Officer, the Director of Resources, the Finance Manager, the Chief Audit Executive of the Internal Audit provider, a representative of External Audit and an observer from the Department of Justice.
- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or advisors to attend to assist it with its discussions on any particular matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.
- 3.6 The Board may ask the Committee to convene further meetings to discuss particular issues on which it wants the Committee's advice.

4 Access

- 4.1 The Chief Audit Executive of the Internal Audit provider and the NIAO/External Audit representative will have free and confidential access to the Chair of the Committee.

5 Reporting

- 5.1 The Committee's agenda and minutes will be made available to all Board Members and political party Researchers to keep them up-to-date with the work of the Committee.
- 5.2 The Committee Chair will formally report back to the Board after each meeting. This report will include the Committee's draft minutes where possible, and will clearly communicate the Committee's advice and recommendations to the Board.
- 5.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its conclusions from the work it has done during the year.

6 Responsibilities

6.1 The Strategic Objective of the Committee is to provide oversight and assurance of the Board's financial, audit and corporate governance arrangements recognising the co-dependencies between the Board and PSNI's Audit and Risk Assurance Committees.

6.2 Board

The Committee will review and advise the Board and Accounting Officer on:

- Strategic processes for risk, control and governance and the Governance Statement and assurances relating to the risk management framework and processes and corporate governance requirements for the organisation.
- Accounting policies, the financial statements, Remuneration Report, including the process for review of the accounts prior to submission for audit, levels of error identified, and Management's letter of representation to the external auditors.
- Planned activity and results of both Internal and External Audit.
- The adequacy of management response to issues identified by audit activity, including External Audit's Report to those charged with Governance.
- External Audit Annual Strategy and the Internal Audit Strategy and Internal Audit Annual Plans.
- The Accounting Officer's 6-monthly Stewardship Statement.
- The Audit & Risk Assurance Committee Annual Report.
- The Board's Gifts and Hospitality Register.
- Directly Awarded Contracts in respect of the Board.
- Anti-fraud policies and whistle-blowing processes.
- Complaint Handling Process and update on any complaints received

6.3 PSNI

In respect of PSNI, the Committee will:

- Ensure attendance by a Board representative⁵ at PSNI Audit and Risk Assurance Committee meetings.

⁵ Chief Executive

- Be provided with all PSNI Audit and Risk Assurance Committee papers and minutes;
- Require input on occasion⁶ from the PSNI Audit and Risk Assurance Committee to the Board's own Audit and Risk Assurance Committee; and
- Review the PSNI's Audit and Risk Assurance Committee terms of reference and be notified by PSNI of any subsequent changes.

6.4 **Delegated Matters**

The Committee has delegated authority to act for the Board in respect of the following matters:

- To approve the annual Internal Audit programme for the Board.
- To approve the Internal Charter

7 **Rights**

The Committee may procure specialist ad-hoc advice at the expense of the organisation, subject to budgets agreed by the Board.

8 **Information Requirements**

8.1 For each routine meeting the Committee will be provided with:

- Risk

A report summarising any significant changes to the strategic risks and a copy of the Corporate Risk Register.

- Internal Audit

A progress report from the Chief Audit Executive of the Internal Audit provider summarising:

- work performed (and a comparison with work planned);
- key issues emerging from Internal Audit work;
- management response to Audit recommendations;

⁶ Twice yearly, unless decided otherwise by the Board ARAC

- changes to the Annual Audit Plan; and
- any resourcing issues affecting the delivery of Internal Audit objectives.

- External Audit

A progress report from the External Audit representative(s), summarising work done and emerging findings.

- PSNI Audit and Risk Assurance Committee

A verbal report on the latest Committee meeting(s) including, where appropriate:

- Risk Management;
- Directly Awarded Contracts;
- Suspected/Actual Frauds;
- Internal Audit Reports and Recommendations;
- External Audit Reports and Recommendations;
- Year End Financial Reports; and
- Governance Statements.

The Committee will also have access to the PSNI Audit and Risk Assurance Committee meeting papers

8.2 As appropriate, or upon the Committee's request, the Committee will be provided with:

- The draft Governance Statement and Annual Accounts;
- A report on any changes to accounting policies;
- Internal Audit's Annual Assurance Statement;
- Proposals for the Terms of Reference of Internal Audit;
- The Internal Audit Strategy and Audit Plans;
- Quality Assurance reports on the Internal Audit function;
- The External Audit strategy;
- External Audit's Report to those Charged with Governance;
- A report on any proposals to tender for audit functions;
- Fraud Reports;
- Dear Accounting Officer (DAO) letters and Public Accounts Committee (PAC) Reports;

- The Risk Management Strategy;
- Direct Award Contracts within the Board; and
- Board Members' and Staff Gifts and Hospitality Register.

9 Evaluation of Performance

- 9.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

NORTHERN IRELAND POLICING BOARD

DISCIPLINE COMMITTEE

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established a Discipline Committee (the Committee) to discharge the Board's responsibilities as appropriate authority for senior officers¹ in the Police Service of Northern Ireland [PSNI], as set out in the Police (Conduct) Regulations (Northern Ireland) 2016.
- 1.2 The Committee is established pursuant to paragraph 24 of Schedule 1 of the Police (Northern Ireland) Act 2000.
- 1.3 The Terms of Reference for the Committee are approved by the Board.

2 Membership

- 2.1 Members of the Committee are normally appointed for the period of their appointment to the Board. Details of current Membership can be found on the Board's website.
- 2.2 Members of the Committee shall comprise five members appointed by the Board and will be representative of the political and independent membership of the Board. There will be three political members, two independent members with the Chair of the Committee role performed by an independent member.
- 2.3 The Committee will be provided with secretarial support by the Chief Executive, or other senior staff member as they may direct.

¹ Senior Officer' is defined as a member **above** the rank of Chief Superintendent [Reg 3 – Police (Conduct) Regulations (NI) 2016]

- 2.4 The work of the Discipline Committee involves the consideration of conduct matters in relation to senior officers and in the circumstances, members of the Committee, officials and other advisors at all times undertake not to disclose or discuss any matters considered at Committee to any third party, unless required to do so by law.

3 Meetings

- 3.1 The Committee will meet on a quarterly basis; however, the Chair of the Committee may convene additional meetings as deemed necessary.
- 3.2 A minimum of 3 Members of the Committee will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive and the Director of Resources.
- 3.4 The Committee may ask any other Board officials or external Advisors to attend and to assist it with its discussions on any specific matter.
- 3.5 In the event legal advice is sought and provided, this advice will be legally privileged.
- 3.6 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion on particular matters.
- 3.7 The Board may ask the Committee to convene further meetings to discuss particular issues on which it requires the Committee's advice.
- 3.8 All matters considered by the Committee will be deemed confidential and as such will not be communicated outside of the Committee, other than as

agreed by the Committee for the purpose of meeting the requirements of paragraph/section 4.1.

4 Reporting

- 4.1 After each meeting the Chair of the Committee will provide a report to the Board outlining a summary of the work of the Discipline Committee, to include any emerging issues, anonymised where necessary to protect the confidentiality of information.
- 4.2 A confidential minute of the meetings of the Committee will be drafted and securely stored and will only be shared with Members of the Committee, officials designated to support it and, where deemed appropriate by the Chair, any other expert advisors.
- 4.3 The Committee will provide the Board with an Annual Report, timed to support finalisation of the Accounts and the Governance Statement, summarising its work during the year.

5 Responsibilities

- 5.1 The Committee will discharge the Board's role as appropriate authority for Senior Police Service of Northern Ireland (PSNI) Officers as outlined in the Police (Conduct) Regulations (Northern Ireland) 2016 (the Regulations).
- 5.2 This role can be summarised as follows but the detail set out in the Regulations should be referred to:
 - a. determining whether suspension conditions apply [Regulation 10];
 - b. in non-public complaint cases:
 - i. undertaking the "gateway" assessment [Regulation 12];
 - ii. appointing the investigator [Regulation 13];
 - c. Upon receipt of the Investigator's Report, undertaking the "case to answer" decision and, if appropriate, referral to misconduct proceedings [Regulation 21];

- d. If a case is referred to misconduct proceedings, serving the charge and case papers on the accused officer and managing disclosure issues [Regulation 23];
- e. Thereafter acting as “prosecutor” until the matter is brought before a misconduct panel [Regulations 24 to 36].

6 Rights

- 6.1 The Committee may procure specialist ad-hoc advice at the expense of the Board, subject to available budget and agreed by the Board.

7 Information requirements

- 7.1 For each meeting the Committee will be provided with all relevant information in respect of the particular case being considered.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

**NORTHERN IRELAND POLICING BOARD
SPECIAL PURPOSES COMMITTEE
TERMS OF REFERENCE**

1 Role and Authority

- 1.1 The Northern Ireland Policing Board (the Board) has established a Special Purposes Committee (the Committee) to receive confidential briefings for the purpose of monitoring the PSNI in accordance with the statutory functions of the Board set out in Sections 59⁷ and 60⁸ of the Police (Northern Ireland) Act 2000, and particularly those at Section 5.1.
- 1.2 The Committee is an advisory sub-Committee of the Board with no executive functions.
- 1.3 The Terms of Reference for the Committee are approved by the Board

2 Membership

- 2.1 The Committee is comprised of the Board Chair, Vice-Chair and Chairs of each of the Board's Committees.
- 2.2 Members of the Committee are normally appointed for the period of their appointment to the Board.
- 2.3 The Committee will be provided with a secretariat function by the Chief Executive.

⁷ General duty of Chief Constable to report to Board – link to legislation below:
<https://www.legislation.gov.uk/ukpga/2000/32/section/59>

⁸ Inquiry by Board following report by Chief Constable – link to legislation below:
<https://www.legislation.gov.uk/ukpga/2000/32/section/60>

3 Meetings

- 3.1 The Committee will meet as and when required with the agreement of the Chair.
- 3.2 A minimum of 3 Members of the Group will be present for the meeting to be deemed quorate.
- 3.3 Committee meetings will normally be attended by the Chief Executive.
- 3.4 The Committee may ask any other officials of the organisation (Board or PSNI) or Advisors to attend to assist it with its discussions on any specific matter.
- 3.5 The Committee may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.

4 Reporting

- 4.1 The Committee will keep the Board informed through briefings from the Chair.

5 Responsibilities

- 5.1 The Committee will:
 - receive sensitive information following a section 59 request from the Board; (Information which if disclosed would be likely to put an individual in danger; information which ought not to be disclosed on grounds of national security; information which is sensitive personnel information; or information which if disclosed would, or would be likely to, prejudice proceedings which have been commenced in a court of law);
 - receive information where the Chief Constable has been directed to provide such information by the Secretary of State/Justice Minister; or

- receive information from a person conducting an inquiry under section 60 should they have advised the Board that they have received certain sensitive information⁹ from the Chief Constable that they wish to share with a Special Purposes Committee¹⁰.

6 Information requirements

- 6.1 For each meeting the Committee will be provided with any papers relevant to the agenda of the meeting.

7 Confidentiality

- 7.1 Any confidential information provided to the Committee by the Chief Constable or by any other person must not be disclosed beyond Members of the Committee and staff of the Board who provide services to the Committee; to do so is an offence.

8 Evaluation of Performance

- 8.1 The Committee will assess its own effectiveness on an annual basis. The Committee will formally report the results of its review of effectiveness to the Board.

⁹ As above

¹⁰ The Board can only have one Special Purposes Committee.

NORTHERN IRELAND POLICING BOARD

CHAIR'S ADVISORY GROUP

TERMS OF REFERENCE

1 Role and Authority

- 1.1 The NI Policing Board (the Board) has established a Chair's Advisory Group (the Group) to provide advice to the Board Chair and to discuss urgent issues which may arise between Board meetings.
- 1.2 The Terms of Reference for the Group are approved by the Board.

2 Membership

- 2.1 The Group is comprised of the Board Chair, Vice-Chair and Chairs of each of the Board's Committees.
- 2.2 Any political party that does not have a Committee Chair position will also be represented by the lead Member of that party.
- 2.2 Members of the Group are normally appointed for the period of their appointment as Committee Chairs.
- 2.3 The Board Chair will chair meetings of the Group.
- 2.4 The Group will be provided with a secretarial function by the Chief Executive.

3 Meetings

- 3.1 The Board Chair will arrange meetings of the Group as and when required.
- 3.2 The Group may ask any other officials of the Board or PSNI to attend to assist it with discussions on any specific matter.
- 3.3 The Group may ask any or all of those who normally attend but who are not Members to withdraw to facilitate open and frank discussion of particular matters.

4 Reporting

4.1 The Chair will update all Board Members as and when required.

5 Responsibilities

5.1 The Group will:

- provide advice to the Board Chair as required; and
- discuss and advise the Chair on urgent issues which may arise between Board meetings.

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DOCUMENT TITLE

Northern Ireland Policing Board Terms of Reference of the Standing Committees of the Board

DISCLAIMER

While every effort has been made to ensure the accuracy of the information contained in this document, the Northern Ireland Policing Board will not be held liable for any inaccuracies that may be contained within.

FOI 14/2025

Section 36 (2) (c) Exemption “Effective Conduct of Public Affairs”

Public Interest Test

The above exemption is a qualified exemption, and a Public Interest Test must be carried out to decide whether the public interest in maintaining the exemption outweighs the public interest in disclosure.

Information requested by the applicant

A full and unredacted copy of the paper called "*The Implications of the McKee & others v The Charity Commission for Northern Ireland document*"

Arguments in favour of disclosure of the requested information

1. Disclosure of the requested information would be in line with the spirit and requirements of the Freedom of Information legislation in asking public bodies to be open and transparent and would help promote accountability.
2. Work undertaken by the Board in respect of the Injury on Duty Award process generally and specifically in relation to the Charity Commission decision has generated considerable debate amongst, and communication from, interested parties and, therefore, it could be argued that there is a public interest in releasing the requested information.

Arguments in favour of engaging the exemption and withholding the requested information

1. The issues arising from *the McKee & Others v The Charity Commission for Northern Ireland* judgement are ‘live’ and are still being actively pursued by relevant third parties.
2. Release of the requested information at this time would adversely impact upon the current operation of the Board’s Police Pensions & Injury Benefits Branch. It is believed that full release of this information would generate an unsustainable increase in the volume of requests for information which would impact on the Board’s ability to focus on the review, and other business.
3. Release of all information into the wider public arena at this time *could* lead to interested parties amongst the general public and amongst elected representatives to ‘lobby’ the Board on individual cases
4. The release of this information is of interest to the requestors, and may be of interest to other individuals who have a direct involvement with the Injury on Duty

process. However this is not the same as being of interest to the public at large which is what releasing this information under the FOIA is intended to be.

Result

Taking into account all of the deliberations above, it is felt that the public interest in engaging the exemption to withhold the information outweighs the arguments towards disclosure.

As a result, the requested information should not be provided.

FOI 14/2025

Section 42 Exemption “Advice Privilege”

Public Interest Test

The above exemption is a qualified exemption, and a Public Interest Test must be carried out to decide whether the public interest in maintaining the exemption outweighs the public interest in disclosure.

Information under consideration for release

Paragraphs 4.4 and 4.5 from the Resources Committee paper dated 30 July 2020 titled ‘Implications of McKee & Others v The Charity Commission for Northern Ireland’.

Arguments in favour of disclosure of the requested information

1. Disclosure of the requested information would be in line with a public authority being open and transparent in how it transacts its business, and would help in promoting accountability.
2. Disclosure would also be within the overall spirit of the Freedom of Information legislation in asking public bodies to be open and transparent.

Arguments in favour of engaging the exemption and withholding the requested information

1. Maintaining legal privilege would safeguard openness in all communications between the Board and its legal advisors to ensure access to full and frank legal advice, which in turn is fundamental to the administration of justice.

Result

Taking into account the deliberations above, it is felt that the public interest in engaging the exemption to withhold the information outweighs the arguments towards disclosure.

As a result the information should not be provided.