**NORTHERN IRELAND POLICING BOARD**

**MINUTES OF THE MEETING OF THE NORTHERN IRELAND POLICING BOARD HELD ON THURSDAY 2 JULY 2026 AT 9.00AM IN JAMES HOUSE, BELFAST**

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| **MEMBERS IN ATTENDANCE:** | | Mr Brendan Mullan (Chair) |
| | **(1)** | Ms Cheryl Brownlee MLA |
| | **(2)** | Miss Nuala McAllister MLA |
| | | Mr Tommy O'Reilly |
| | | Mr Les Allamby |
| | **(3)** | Mr Alan Chambers MLA |
| | **(1)** | Mr Trevor Clarke MLA |
| | | Mrs Linda Dillon MLA |
| | **(6)** | Mr Gerry Kelly MLA |
| | | Mr Patrick Nelson |
| | | Mr Peter Osborne |
| | | Mr Frank McManus * |
| | | Mr Colin McGrath MLA |
| | | Ms Deirdre Hargey MLA |
| | | Mr Peter McReynolds MLA |
| | | Mr Keith Buchanan MLA |
| **POLICE SERVICE OF NORTHERN IRELAND IN ATTENDANCE:** | **(4)** | Mr Jon Boutcher, Chief Constable |
| | **(4)** | Mr Bobby Singleton, Deputy Chief Constable |
| | **(4)** | Mr Davy Beck, Assistant Chief Constable |
| | **(4)** | Ms Clare Duffield, Assistant Chief Officer People and Organisational Development |
| | **(4)** | Mr Ryan Henderson, Assistant Chief Constable |
| | **(4)** | Mr Mark McNaughten, Assistant Chief Officer |
| | **(4)** | Mr Mark Roberts, Chief Superintendent |
| | **(4)** | One Officer/ Three Staff |
| **NATIONAL CRIME AGENCY IN ATTENDANCE:** | **(5)** | Mr Graeme Biggar, Director General |
| | **(5)** | One Official |
| **OTHER GUESTS IN ATTENDANCE** | | Ms Rachel Langdale KC |

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| **NORTHERN IRELAND POLICING BOARD OFFICIALS IN ATTENDANCE:** | Mrs Sinead Simpson, Chief Executive<br>Mr Sam Hagen, Senior Director of Resources<br>Mr Adrian McNamee, Director of Performance<br>Ms Sarah Reid, T/Director of Police Pensions & Injury Benefits<br>Four Officials |
| **OTHER OFFICIALS IN ATTENDANCE:** | Mr Aonghus Kelly, Human Rights Advisor |

* Attended via video conference

**(1)** From 9.30am

**(2)** From 9.40am, left 2.30pm

**(3)** From 9.45am,

**(4)** From 10.00am

**(5)** From 11.00 am

**(6)** Up to 3pm

## 1. APOLOGIES

Apologies were received from Mr Mukesh Sharma (Vice-Chair), Mrs Marian Cree and Dr Kate Laverty.

The Chair recorded condolences on behalf of the Board following the passing of Mr Tom Frawley, former Vice-Chair of the Board. The Chair confirmed that a letter of condolence had been sent to the family on behalf of the Board.

Members **AGREED** the agenda.

## 2. CONFLICTS OF INTEREST

No conflicts of interest were declared.

Members did not indicate any matters they wished to raise under 'Any Other Business' at agenda item 13.

## 3. DRAFT MINUTES OF BOARD MEETING:

### 3.1 Thursday 4 June 2026

The Chair asked Members to consider the draft minutes of the Board meeting held on Thursday 4 June 2026.

It was **RESOLVED** that:

- The draft minutes of the Board meeting held on Thursday 4 June 2026 be **APPROVED** as a correct record for publication on the Board's website.

### 3.2 Thursday 11 June 2026

The Chair asked Members to consider the draft minutes of PSNI briefing on ongoing disorder held on Thursday 11June 2026.

It was **RESOLVED** that:

- The draft minutes of PSNI briefing on ongoing disorder held on Thursday 11 June 2026 be **APPROVED** as a correct record for publication on the Board's website.

## 4. QUESTIONS TO THE CHIEF CONSTABLE

The Chief Executive advised Members of the advance notice questions received for both the public and private sessions of the meeting with PSNI, NCA and Ms Rachel Langdale KC. The Chair highlighted other matters of interest

Members may wish to raise and following discussion it was agreed with Members the questions which would be raised during both public and private sessions.

**4.1 Chief Constable's Accountability Report**

Members **NOTED** the Chief Constable's accountability report to inform discussion with the PSNI leadership team at today's meetings in public and in private.

**4.2 Individual Members Written Questions and Responses**

Members **NOTED** the PSNI response to Members' written questions since the last Board meeting and the PSNI follow up responses from the Board meetings in May and June.

**4.3 Committee Written Questions and Responses**

Members **NOTED** one response received to a Committee question since the last Board meeting.

**4.4 Key Issues of Public Interest**

Members **NOTED** a paper from the Communications manager which detailed recent issues of public interest relevant to the Board's areas of work.

**5. COMMITTEE REPORTS**

**5.1 Performance Committee**

The Board **NOTED** the Performance Committee Chair's report and the draft minutes of the meeting held on Thursday 11 June 2026.

Members discussed ongoing concerns in respect of barriers to the collection of community background data during stop and search. Board officials provided a verbal update on the ongoing Community Background Monitoring Research being carried out by Ulster University advising that the report is at an advanced stage and that they will deliver against the agreed terms of reference. Members were also advised that a draft report will be presented at the Performance Committee meeting in September.

Members requested clarification be provided to the researchers that a view is sought on the legal barriers (if any) as well as cultural barriers which prevent this data from being collected. **(AP1)**

## 5.2 Resource Committee – Wednesday 18 June 2026

The Board **NOTED** the Resources Committee Chair's report of the meeting held on Thursday 18 June 2026**.**

In respect of two potential forfeiture cases initially considered at June Committee. It was proposed that, as these are the first cases (certified by the Minister of Justice) to be considered in several years and in order to discharge the Committee's due diligence, a working group be established to undertake further consideration of these cases.

Committee Members were invited to join the working group and membership was agreed as including Mrs Marian Cree, Mr Les Allamby and Dr Kate Laverty**.** Officials will convene the first meeting of the working group in August and working group members will be given access to all documents considered by the Minister. The working group will report back to the Resources Committee in September **(AP2)**

## 5.3 Audit and Risk Assurance Committee (ARAC) - Thursday 18 June 2026

The Board **NOTED** the ARAC Chair's report of the meeting held on Thursday 18 June 2026.

The Board further **NOTED** the ARAC's recommendation that Annual Report 2025-26 and financial statements be signed by Accounting Officer prior to laying in Assembly.

**5.3.1 NIPB Annual Report & Accounts 2025-26**

The Board **NOTED** the NIPB's Annual Report & Accounts 2025-26 which are now published and available on the Board's website.

**5.4 Partnership Committee – Thursday 25 June 2026**

The Board **NOTED** the Partnership Committee Chair's report of the meeting held on Thursday 25 June 2026. Members also noted the election of the new Partnership Committee Vice-Chair Mrs Marian Cree and that she will take up the appointment from September 2026.

## 6. BOARD BUSINESS

### 6.1 NCA & PSNI Serious and Organised Crime - Performance Reports

The Director of Performance presented a paper which provided Members with the National Crime Agency (NCA) (Q3 & Q4) reports and the PSNI Serious and Organised Crime (SOC) Report (Q1 & Q2) Performance Updates.

Members **NOTED** and considered the analysis provided by Board officials to inform discussion with the NCA and PSNI later in the meeting and facilitate effective oversight of work taking place in relation to Serious and Organised Crime.

Members agreed a number of questions to raise with PSNI and the NCA including in relation to:

- Implications for NI regarding changes flowing from the Government White paper on Policing Reform.
- Improvement in major disruptions and what steps are in place to sustain and build on it.
- Decline in drug related disruptions for NI which significantly contrasts with the national overall disruptions.
- Recent unrest in NI and awareness of extreme right-wing actors travelling to NI to partake in, or influence from afar/online, the rioting.

**6.2 VAWG and The Langdale Review**

The Director of Performance presented a paper which provided Members with information on The Langdale Review and identified some key issues that Members may wish to discuss with Rachel Langdale KC and the Chief Constable at the later private session of the Board meeting, including in relation to PSNI’s plan for the implementation of the recommendations included in the report.

The Director of Performance advised that the review is comprehensive and comprises of two parts. Part 1 addresses victim experiences in NI and sets out survivor-centred strategies designed to improve consistency of experiences and outcomes. Part 2 examines culture, sexism and misogyny within the PSNI. The review makes a total of 69 recommendations.

The Board **NOTED** The Langdale Review report and Members discussed the issues they wished to discuss later in the meeting with the author.

### 6.3 Policing Plan Review Working Group 2026/27

The Director of Performance presented a paper on the Policing Plan Review Working Group. The paper proposed the establishment of a Policing Plan Review Working Group (PPRWG) to facilitate the fulfilment of two statutory duties (assessing the implementation of the Plan in its first year in 2025/26 and recommending changes to the Board for the Annual Performance Plan in 2027/28). Members were advised that it is proposed the Working Group commence their meetings earlier than usual this year due to additional requirements on Members' and Board officials' time relating to the 25 Year anniversary events taking place in October and November 2026.

In order to facilitate continuity, officials proposed that Members who sat on the Policing Plan Development Group may wish to be involved in the new Policing Plan Review Working Group. The Chair of the Board has agreed to Chair the Policing Plan Review Working Group for 2026/27. Following discussion membership of the PPRWG was agreed as including (in addition to the Board Chair) Mrs Marian Cree, Mr Trevor Clarke MLA, Mrs Linda Dillon MLA, Mr Frank McManus, Mr Les Allamby and Mrs Cheryl Brownlee MLA. **(AP3)**

Members were advised that a draft Terms of Reference had been prepared for their consideration and approval. Following discussion, the Board **APPROVED** the draft Terms of Reference for the Policing Plan Review Working Group (PPRWG). **(AP4)**

### 6.4 Final revised Board Member Code of Conduct

The Chief Executive presented a paper on the final revised Board Member Code of Conduct.

The Chief Executive confirmed that following the May Board meeting the revised Member Code of Conduct had been shared with the Minister of Justice for comment and that the Minister's response was provided at Annex B of the paper. The Chief Executive noted that the Minister's response welcomed the updated Members Code of Conduct however highlighted that she does not have the statutory power to suspend Board Members and may only remove them. The Minister further advised that she does not have the authority to reduce Members remuneration.

The Chief Executive noted the minor amendments made to the previous draft of the Code, (including those to take account of the Minister's response) and Members were now asked to consider and, if content,

- Agree the revised Board Member Code of Conduct

- Agree the document for publication and circulation to stakeholders including PSNI and Board staff, and

- Sign the declaration included at Appendix 1 of the Code (Acknowledgement of the provisions of the Code of Conduct for the NIPB).

Following discussion it was **AGREED** to:

- **APPROVE** the final Board Members Code of Conduct incorporating the agreed minor amendments outlined by the Chief Executive.

- Publish and circulate the revised Code to PSNI and Board staff. **(AP5)**

- All Board Members to sign the Board Member Code of Conduct declaration (Appendix 1 of Code). Hard copies of the declaration were made available at the meeting. It was agreed those Members not in attendance would be contacted by email and asked to sign and return the declaration. **(AP6)**

## 6.5 Composite Annual Report for all Committees 2025-26

The Chief Executive presented a paper on the Composite Committee Annual Report for 2025-26. The report contained details of Committee membership and Member attendance throughout the year alongside detailed information on the work carried out by each of the Board's Committees throughout the year.

Following discussion Members **APPROVED** the report of the Board's Committees.

It was also **AGREED**:

- To use the report for reference where appropriate in the Board's Annual Report and Accounts, and

- That the report should be published on the Board's website. **(AP7)**

## 6.6 Minor Amendment to Board Standing Orders

The Chief Executive presented a paper seeking Members' agreement to minor amendments to Board Standing Orders.

Members were advised that following the amendments made earlier in the year to Section 4 of the Board's Standing Orders (Election of the Chairperson and Vice Chairperson), Board officials have identified a gap in that it is now not clear from the Standing Orders how Committee Chairs and Vice-Chairs are to be elected. A number of minor amendments to the Board's Standing Orders were proposed to address this gap.

Members are asked to consider and agree the proposed amendments to:

- Section 4 of the Board's Standing Orders (title only), and

- Section 20 of the Board's Standing Orders relating to the election of Committee Chairs and Vice-Chairs.

Following discussion:

- The Board **AGREED** the proposed amendments to the Board's Standing Orders and noted that the updated Standing Orders will be published on the Board's website. **(AP8)**

## 7. ACTION LOG

Members **NOTED** the action log for the Board meetings held on 4 June and 5 March 2026.

The Chief Executive highlighted the following Action Points (AP) from the Board meeting held on 4 June 2026:

- AP1 Review of Discipline Committee and Senior Officer Employee Matters (SOEM) Group Terms of Reference. The Chief Executive advised Members that legal advice is being sought in relation to a query raised regarding the wording of the amended ToR for the Professional Standards Committee. Action to **remain open.**

- AP2 Policing Plan Performance Monitoring: Year-End Report. Year-end report agreed by the Board. Action to be **closed**

- AP3 Board Deep Dives – Members noted that information on this action had been provided at Performance Committee and also discussed earlier in the meeting (item 5.1). Action to be **closed.**

- AP4 Dates for upcoming Conversations with Purpose (CwP) to be amended. Members noted that three new, more suitable meeting dates for CwP have been agreed and are included in the CEO report. Action to be **closed.**

- AP5 NIAO. Action to amend Board's responses to NIAO Audit of Continuous Improvement 2024-25. Members noted this has been done and sent to the Chief Constable for comment. Action to be **closed.**

- AP6 ICV access to Custody Records. Partnership Director and Human Rights Advisor will explore possible interim solutions/mitigating actions that can be taken to help minimise the impact of this issue on the delivery of the ICV scheme. Action to **remain open.**

- AP7 Issues highlighted in correspondence from Chief Constable regarding NCA Strategic Priorities in NI 2026-29. Member noted these were included in the paper at agenda item 6.1. Action to be **closed.**

- AP7 from the Board meeting on 5 March 2026. Progressing agreement of a tripartite plan. It was noted that related actions from the Board's Development Event in January 2026 will be brought to the Board meeting in September 2026, and it was also noted that PSNI is scheduled to present on its Risk Prioritisation process at this meeting. Action to **remain open.**

Members **NOTED** the updates provided.

## 8. CHAIRPERSON'S BUSINESS

### 8.1 Chair's Report

The Chair asked the Board to **NOTE** the Chair's report and related addendum which advised Members of:

- The Chair's engagements carried out during the period 2 June 2026 to 24 June 2026.

- A full list of correspondence issued and received by the Chair during the period 9 June 2026 to 30 June 2026.

In respect of engagements and meetings which may be of particular interest Members were referred to Appendix 1A of the report for a summary of the key issues discussed.

During the Chair's introductory comments to his report he sought views from Members in respect of the informal meetings with the PSNI Service Executive Team (SET.) Members expressed the view that the format envisioned (ie informal) has in practice not materialised and that often these take the form of an accountability meeting.

Following discussion it was **AGREED**:

- To reflect on whether these can be carried out in a different way to facilitate a more informal engagement with the wider PSNI SET. **(AP9)**

The Chair highlighted the following items of correspondence:

- Correspondence received from the Justice Minister on Police Conduct Regulations. Members were asked to **NOTE** the correspondence and to advise Board officials of any comments by mid-August following which consultation response will be brought to the September 2026 meeting. **(AP10)**

- Correspondence from the Chief Constable to the Secretary of State regarding Legacy funding was **NOTED** by Members.

- Correspondence from the MoJ regarding the Board's request for the DoJ's response to the 2024 consultation on proposed changes to the IOD regulations and related regulatory amendments. While Members were dissatisfied with the substance of the Minister's response, Members agreed to reflect on possible next steps following a forthcoming meeting between Board officials and the new DoJ Grade 5. **(AP11)**

- In response to a Member's concern regarding an ongoing complaint being handled by the Deputy Chief Constable and related correspondence from the Board Chair to the DCC, it was agreed that the response from DCC to Chair's correspondence dated 17 June 2026 would be shared with Members when available. **(AP12)**

- Correspondence to DOJ regarding the grading/salary point of the NIPB CEO was **NOTED** by Members.

- Correspondence to the Chief Constable regarding Members' visit to Public Protection Branch (PPB) highlighting the issues identified during the visit which had been discussed at the June Board but required further discussion. Members **NOTED** the correspondence.

- Correspondence to the Chief Constable regarding the Service Executive Team (SET) Portfolios. Members **NOTED** the correspondence.

- Correspondence received from the NCA inviting comment on its Annual Plan for 2026/27. The Chair noted that following comments received from Members a response had issued to the NCA and this response was included at page 3 of the Addendum. Members **NOTED** the correspondence.

- Correspondence from PIPS expressing serious concerns regarding the implementation of the Right Care/Right Person approach to NI. Members considered this correspondence alongside comments made by ACC Henderson in today's private session (noted below) and reflected on how the Board can be more proactive in influencing progress in respect of this initiative. It was **AGREED** the Board Chair & Vice -Chair would raise the issue of the lack of substantial progress in this area with the Chief Constable at the mid-monthly meeting. **(AP13)**

- Correspondence from the Chief Constable to HOCS Jayne Brady regarding Civil contingency arrangements. Members **NOTED** the correspondence.

## 9. CHIEF EXECUTIVE'S REPORT

Members **NOTED** a report from the Chief Executive which provided an overview of governance and organisational matters and to inform the Board of key items of correspondence relating to Board business.

The Chief Executive highlighted the following matters:

- The Board's indicative budget allocations. Members were advised that the allocations will remain indicative until the Executive has agreed the final budget and the Department has issued final budget allocation letters to DoJ business areas. The CE updated Members on discussions at the recent ARAC meeting and work being done by SMT to balance the budget.

- Members were reminded that DoJ is scheduled to launch a recruitment process for new Independent Members in June 2026 to fill vacancies arising at the end of November 2026 and March 2027. Members noted this process does not impact those Independent Members whose terms end in March 2028.

In terms of relevant upcoming dates for Members' diaries, the CE highlighted:

- Upcoming dates for PSNI Attestations, TEAM PSNI Events, wider engagement events, and activities to mark the 25-year anniversary of the new policing arrangements.

- Dates for Belfast PRIDE (Saturday 25 July 2026) & MELA Festivals (Sunday 30 August 2026). In terms of Belfast PRIDE, Members noted that guidance is awaited from DoJ in respect of participation in the parade however Members also noted and agreed with the decision of Partnership Committee to host a stall at the event in conjunction with other justice sector partners for the purposes of outreach and engagement. In respect of the MELA Festival, Members noted that they would receive formal invites in the coming weeks.

- A potential visit to the NCA Offices London in November 2026. Members were advised that NCA have extended an invitation for Members to visit their new offices in Stratford London in November 2026. The provisional date for the visit is Monday 16 November 2026 and with an opportunity to combine this visit with attending the NPCC/APCC Annual Conference planned for Tuesday 17 and Wednesday 18 November 2026. It was **AGREED** a note to be issued to all Members asking them for expressions of interest regarding attending this visit, but noting the potential for current budget constraints to impact attendance. **(AP14)**

Members also **NOTED** other relevant updates in the Chief Executive's report.

### 9.1 Board Programme of Work 2026-27

Members **NOTED** the updated Board Programme of Work for 2026–27 and that it will continue to be shared at Board meetings to reflect any further updates.

## 10. PRIVATE SESSION WITH THE CHIEF CONSTABLE AND NATIONAL CRIME AGENCY DIRECTOR GENERAL (NCA DG)

The Board Chair welcomed everyone to the private session with the Chief Constable and the NCA Director General and moved straight to Member questions.

In response to a Member's question in respect of progress to date on the Right Care, Right Person initiative and whether the Department of Health are meeting their obligations in respect of this, the Chief Constable invited ACC Henderson to provide Members with an update. ACC Henderson outlined the 4 main pillars of the initiative (concern for welfare calls, handover in emergency rooms, conveyancing to mental health facilities and walk outs from emergency departments). He highlighted the aspects of the initiative which are working well so far including multi-agency work between the PSNI/NI Fire Service and Ambulance Service in terms of concern for welfare calls, however noted that the view of some Health Trusts is while they are supportive of RCRP "in principle" their preference is that it should not be fully implemented until the sector is properly funded. Board members noted that political Members of the Board who also sit on the NI Assembly Health Committee may have the opportunity to raise this issue at Stormont with a view to making further progress.

In response to a question from a Member on Stop and Search figures included in the Chief Constable's Accountability Report, and specifically what is meant by the point noted that 23% of stops resulted in some form of outcome, the Chief Constable advised he would revert in writing on that point. In respect of a supplementary question about how the Stop and Search figures compare with UK figures, PSNI advised that the percentages are broadly similar. **(AP15)**

The Chair moved to questions to the NCA DG and began by asking what the impact would be if funding for the Paramilitary Crime Task Force (PCTF) cannot be secured beyond this year. The NCA DG noted that while it represents only part of the work carried out by the NCA in Northern Ireland, it is an important part and that efforts should continue to try to secure funding for future years. ACC Beck noted the important yields delivered against this relatively small amount of funding and provided examples in respect of the suppressive effective on NI related terrorism.

Other areas discussed with the Chief Constable and the NCA DG included:

- Action, if any, that police can take in respect of banners/posters relating to migration.

- The impact on young people arrested in relation to recent social disorder and whether and by whom the disorder was orchestrated.

- NCA operations relating to scams (for example romance scams), the extent to which they are supported in NI by the PSNI and the level of co-ordination between NCA/PSNI in relation to these operations, and,

- Government white paper on Policing Reform.

The Chair thanked the Chief Constable and NCA DG and adjourned the meeting for lunch.

## 11. PRIVATE SESSION WITH THE CHIEF CONSTABLE AND RACHEL LANGDALE KC

The Chair welcome Rachel Langdale KC and her colleague to the meeting and invited her to make some introductory comments regarding her report.

Ms Langdale provided a brief synopsis of her methodology in terms of gathering material for inclusion in the report including who she met with (victims from within the police, victim support groups, Board Members, the PPS etc) and noted that this was a collaborative piece of work with PSNI. She also highlighted the documents she had access to during the process and noted that there was no restriction placed on her in terms what she could look at on PSNI systems (including for example body worn video footage).

Ms Langdale drew the distinction between Parts 1 & 2 of the report noting that Part 2 was more of an internal PSNI related piece and referenced key paragraphs within the report which included:

- Paragraph 28 – the current definition PSNI use for VAWG crimes, which Ms Langdale noted was very wide.

- Paragraph 32 – That the VAWG strategy by definition targets women and girls specifically and noted the absence of any reference to boys or children overall. Ms Langdale advised Members that she was assured that PSNI were well aware of their obligations to investigate all crimes equally regardless of gender.

- Paragraph 64 – regarding evidence of positive interactions of victims with PSNI.

In terms of Part 2 of her report Ms Langdale advised the Board that she did find evidence of sexism and misogyny within PSNI and drew Members' attention to paragraph 406 of her report where she recommends a targeted survey to understand the extent of this and trends over time. She highlighted her recommendation that an independent consultancy be tasked with progressing this. Also highlighted in Ms Langdale's remarks were delays in the misconduct proceedings process (which she noted are not peculiar to PSNI) and the importance of consistency and transparency in terms of misconduct proceedings outcomes.

Following Ms Langdale's opening remarks the Chief Constable thanked Ms Langdale for her work and noted that this is a 2-year project and that she will be invited back in due course to follow up on her initial report.

The Board Chair then invited questions from Members. These included:

- A question from a Member in respect of the collaborative nature of the report as opposed to it being a fully independent report. Ms Langdale noted the limited nature of the review and advised that's why the independent survey will be important in providing a more detailed picture in respect of sexism and misogyny within PSNI. A Member later asked for further detail on the recommended independent survey and particularly how and by whom the questions would be formulated and who would be consulted on the detail of those questions. PSNI offered assurance that the questions would be developed with independent and expert assistance given the recommendation by Ms Langdale.

- What Ms Langdale would see as the critical areas within the report that the Board, as the PSNI's oversight body, should focus on and where and how the Board should measure progress.

- Whether or not there is sufficient focus on perpetrators, and further discussion on the point noted above in terms of whether the strategy should be in relation to Violence Against Women and Children (as opposed to girls specifically ie VAWG). A Board member cautioned against moving away from the VAWG strategy name as the aim of the strategy is to combat gender-based violence and noted the importance of broad consultation before any change to the strategy name be implemented or progressed.

- How the strategy would become embedded regardless of any potential change in leadership within the organisation and the need for legislative change to ensure misconduct cases can progress before criminal proceedings are finalised, and

- Discussion on data collection/data management/data analysis and how accessible PSNI IT systems are (for example NICHE/PULSE etc). Ms Langdale noted that the systems are not easily accessible by officers but that that aspect would need more detailed analysis that we were able to do.

The Board Chair thanked Ms Langdale, her colleague, the Chief Constable and his SET and they left the meeting.

**12. COMMUNICATIONS ISSUES**

Members were advised of planned media statements in relation to remarks around VAWG, tackling serious and organised crime and the recent violence and disorder.

**13. ANY OTHER BUSINESS**

No matters were raised under any other business.

**14. DATE OF NEXT MEETING**

The next full Board Meeting is scheduled for Thursday 3 Sept 2026 at 9.30 am in James House.

The meeting closed at 3.15pm.

**Strategic Planning & Governance**

**July 2026**

**Chair**